

WIPO



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WORLD INTELLECTUAL PROPERTY ORGANIZATION
GENEVA

PROGRAM AND BUDGET COMMITTEE

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MEMBER STATES' REPLIES TO THE QUESTIONNAIRE ON THE DRAFT PROGRAM AND BUDGET FOR THE 2010/11 BIENNIUM

prepared by the Secretariat

1. Pursuant to the decision of the forty-sixth Assemblies of the WIPO Member States (see document A/46/12, paragraph 54) taken following the review of the implementation of the new mechanism to further involve Member States in the preparation and follow up of the program and budget of the Organization (see document WO/PBC/13/7)¹, a Questionnaire on the Draft Program and Budget for the 2010/11 Biennium was transmitted, by Circular Note 2977, to the Permanent Missions of all WIPO Member States and made available to Member States on the website of the Organization on February 27, 2009. The deadline for receipt of Member States' responses to be reflected in the Director General's outline was March 19, 2009.

2. Completed questionnaires were received from the following countries (in alphabetical order): Australia, Belarus, Canada, Colombia, Côte d'Ivoire, the Czech Republic, Denmark, the Dominican Republic, France, Georgia, Germany, Guinea-Bissau, Hungary, Ireland, Israel, Italy, Japan, Kyrgyzstan, Latvia, Mexico, Moldova, the Netherlands, Republic of Korea, Romania, the Russian Federation, Senegal (on behalf of the African Group), Serbia, Slovakia, Slovenia, Spain, Sweden, United Kingdom, United States of America and Zambia (34).

[Responses follow]

¹ The new mechanism was approved by the forty-second Assemblies of the WIPO Member States in 2006 (see document A/42/14, paragraph 187, sub-paragraph (ii)).

**RESPONSES BY MEMBER STATES TO THE QUESTIONNAIRE ON THE DRAFT
PROGRAM AND BUDGET FOR THE 2010/11 BIENNIUM ²**

AUSTRALIA

General Comments

Australia was supportive of the WIPO budget and the direction being taken under the nine strategic goals. However, the global financial crisis and the impact it is having on WIPO, and the IP offices more generally, requires a reassessment of priorities and programs of activity. Undertaking financial restraint should be a key priority for WIPO in coming months. Member States should accept that not all activities may be accommodated at this time and some rescheduling or downsizing of activities is likely. We encourage WIPO to continue to identify practical ways to adjust to the current financial crisis.

Mindful of financial constraints, we consider Strategic Goals I, II, V and VII should remain high priorities for WIPO with continued progress towards patent reform key ambition. Similarly, Australia continues to support Strategic Goal III with a focus on achieving real benefits for Member States.

In the changing global environment we look to WIPO to refocus on core activities within WIPO's strategic realignment while seeking a balance with Member States aspirations for the IP system.

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	Ongoing support for the program of activity under this strategic goal is essential if WIPO is to continue to move forward as the pre-eminent IP forum. It is still essential though that cost saving measures are applied here as with all other activities to ensure WIPO is well prepared to ride out the financial crisis with minimal effect to its operations
II. Provision of Premier Global IP Services	For Australia patent reform is a significant priority. Users of the IP system need WIPO to continue to be innovative and strategic in its operations, committed to improving quality, effectiveness and management of its operations and service delivery. Reassessing priorities within program activities will be vital in seeking to deliver services with a reduced income flow
III. Facilitating the Use of IP for Development	Mindful of the constraints needed in the current financial climate, the integration of Development Agenda principles into WIPO's work program must

² Other language versions of this document will follow.

Strategic Goals	Comments
	continue to be an imperative in the realignment of activities. Australia seeks real benefits coming out of the current work program with concrete, actionable and deliverable activities. As with other programs, an assessment should still be made as to where cost savings may be made in the short term
IV. Coordination and Development of Global IP Infrastructure	Australia looks to continued efforts to support Strategic Goal II in this program of activities. Notwithstanding this, an assessment should be made as to whether any activities can be re-scheduled or delayed in the short term.
V. World Reference Source for IP Information and Analysis	Australia supports the focus of Strategic Goal V and views it as a high priority for WIPO. However priorities within the program should be reassessed in light of the global financial crisis and any non-essential activities should be rescheduled.
VI. International Cooperation on Building Respect for IP	As with other programs, activities should be reassessed in the light of cost savings measures or rescheduling.
VII. Addressing IP in Relation to Global Policy Issues	Australia considers this strategic goal to be a high priority for WIPO and, subject to other priorities, fully supports efforts to enhance WIPO's capability to address global policy issues. As with other programs, WIPO should seek to identify cost-saving measures.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	Notwithstanding comments relating to other areas of activities, these programs will play an important role in keeping Member States apprised of the financial situation. WIPO is encouraged to continue to run these areas as efficiently and effectively as possible within overarching financial constraints.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	Notwithstanding comments relating to other areas of activities, these programs will play an important role in keeping Member States apprised of the financial situation. WIPO is encouraged to continue to run these areas as efficiently and effectively as possible within overarching financial constraints.

BELARUS

STRATEGIC GOAL II. Provision of Premier Global IP Services

To give technical assistance to the National Centre of Intellectual Property of the Republic of Belarus in the organization of work on electronic applications and the transition to electronic document exchange;

- training and provision of consultative services;
- provision of essential software and hardware.

STRATEGIC GOAL III. Facilitating the Use of IP for Development

Strengthening of educational infrastructure and training of specialists in the field of intellectual property, and also expansion of access to knowledge and information about intellectual property:

- development of the Study Centre of Intellectual Property of the National Centre of Intellectual Property of the Republic of Belarus in accordance with agreements reached between the General Director of WIPO and the President of the Republic of Belarus as a result of their meetings in 2003 and 2007, and its involvement in the implementation of WIPO education programs;
- training of teachers of the Study Centre of Intellectual Property of the National Centre of Intellectual Property and of higher educational institutions of the Republic of Belarus in issues of intellectual property according to appropriate WIPO education programs (annual requirement: two persons);
- training of employees of the National Centre of Intellectual Property according to the WIPO Worldwide Academy's programs of vocational training (annual requirement: five persons);
- studies of the representative of the Republic of Belarus on the University of Turin's courses to be funded by WIPO, upon completion of which the degree of Master of IP Law shall be conferred (annual requirement: one person);
- conducting practical educational seminars in the Republic of Belarus for various user groups of the intellectual property system:
2010- trade and economic aspects of intellectual property;
2011- protection of intellectual property rights.

CANADA

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	(See Section III. General Comments)
II. Provision of Premier Global IP Services	(See Section III. General Comments)
III. Facilitating the Use of IP for Development	(See Section III. General Comments)
IV. Coordination and Development of Global IP Infrastructure	(See Section III. General Comments)
V. World Reference Source for IP Information and Analysis	(See Section III. General Comments)
VI. International Cooperation on Building Respect for IP	(See Section III. General Comments)
VII. Addressing IP in Relation to Global Policy Issues	(See Section III. General Comments)
VIII. A Responsive Communications Interface Between WIPO, its Member	(See Section III. General Comments)
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	(See Section III. General Comments)

Canada's General Comments

Canada greatly appreciates the opportunity to participate in the preparation of the draft Program and Budget for the 2010/2011. Last December, Canada expressed its views on the Revised Program and Budget (2008/2009). We welcomed it as a good exercise of transparency and an important step in the WIPO realignment process.

Canada continues to support discussions on ways to ensure that WIPO promotes a

balanced IP system and realize its development potential, strengthens IP infrastructure, institutions and human resources, develop international IP norms and deliver quality services in global IP protection systems.

Canada values the multilateral approach to global issues. WIPO Member States contribute and determine WIPO's policies and programs, while taking into consideration the myriad of challenges that they face. As such, we must ensure accountability and good governance of the international IP system.

The improvement of the international IP system includes discussing new innovative ways to reach our goals. IPOs need to seize every opportunity to share experiences, offer best practices and to work more closely together to improve the effectiveness of the global IP system, while making it more responsive to our clients needs.

WIPO's efforts are vital and essential to the future of IP globally. In times of economic uncertainties, WIPO's and Member States' work to promote innovation is most important. Many steps taken by WIPO in the Revised Program and Budget 2008/2009 will contribute in achieving our common goals. To meet the challenges of decreasing revenues resulting from the global economic downturn, Canada believes Member States must be prudent in the choices they make when prioritizing WIPO activities during the preparation of the next program and budget. The Program and Budget Committee will have to use its good judgment, common sense and foresight in recommending a plan to make the international IP system more efficient and more result oriented.

Canada believes that WIPO will be able to reinforce its premier global IP role by developing a clear strategic vision aligned with Member States' interests. Canada believes IP can drive innovation and development leading to greater economic and social benefits around the world.

Canada will continue to emphasize financial transparency and consistent management practices at WIPO similar to other specialized UN agencies. Canada greatly values the importance of developing key indicators to allow monitoring of changes in expenditure for each WIPO program. Canada will continue to support the principles of accountability, result oriented activities, efficiency, transparency and integrity thought out WIPO. We encourage WIPO to continue in implementing performance measurement processes necessary for Member States to make informed choices when reviewing WIPO's Programs.

Canada welcomes the establishment of the Development Agenda Coordination area of program activity and believes it will be necessary in assisting Members to implement in a step-by-step manner the 45 recommendations of the Development Agenda. The work program currently being developed at CDIP, in our view, will help ensure the complementary and supportive roles of IP and development. Canada believes further coordination, reporting and monitoring processes need to be developed and adopted by Members States.

Canada will continue to encourage WIPO to reduce the costs for users of the international IP system (particularly the PCT) and improve services. Canada supports the substantive harmonization of patent laws within the SCP. Canada will continue to emphasize the importance of high quality patent rights in providing legal certainty to applicants and

increasing public confidence in the patent system.

Canada supports WIPO's decision to address IP in relation to global policy issues by establishing a new area of program activity, and much needed initiatives to address the interconnection of IP with other global challenges. Canada believes this will further position WIPO as the leading forum to address IP issues.

CHINA

General Comments

The P. R. China appreciates the endeavor of WIPO in preparing the draft Program and Budget of the 2010/11 Biennium. We will strongly support and attach great importance to the implementation of the nine strategy goals and relevant detailed programs of the said draft, in particular the facilitation of those having close connection with the interests of the Developing Countries, including the Development Agenda. The Chinese Government will continue to participate in the discussion of the draft Program and Budget in an active manner

COLOMBIA

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	<p>1. Colombia requires assistance in using the flexibilities foreseen in international agreements.</p> <p>2. As far as the development of this Strategic Goal is concerned, we also deem it important to strengthen the different committees established within the WIPO framework, in order to continue efforts to create binding international legal instruments that help to protect IP rights, in particular copyright and related rights, inter alia in Program 3.</p>
II. Provision of Premier Global IP Services	<p>1. Our country is counting on assistance and training with regard to the PCT and Madrid Protocol systems.</p> <p>2. Moreover, as regards the aim of promoting those activities which generate the bulk of WIPO's income by means of the services provided by the Organization, it would be useful to promote the alternative dispute settlement mechanisms mentioned in Program 7. Instruments such as arbitration and mediation are useful for ensuring flexible and rapid resolutions of the conflicts that arise in all areas of IP</p>
III. Facilitating the Use of IP for Development	<p>1. Colombia attaches great importance to the provision of advice and training on how to use the industrial property system as a tool of economic policy.</p> <p>2. Likewise, given that this Strategy is geared to providing assistance to developing countries, we consider that in the case of Latin America, it is necessary to support Program 9, with regard to all projects aimed at the promotion of IP, given that it is a factor which promotes the competitiveness and productivity of nations and which in the final analysis boosts employment and foreign trade while reducing poverty, in accordance with the Millennium Development Goals. Similarly, it is important to ensure that, within the framework of Program 11, an effort is made to revitalize the WIPO Academy, a body which carries out the essential task of training human resources from developing countries.</p>
IV. Coordination and Development of Global IP	To develop an adequate IP infrastructure worldwide, it is necessary to begin by supporting the modernization

Strategic Goals	Comments
Infrastructure	<p>of national IP offices, as foreseen in Program 14, attaching special importance to projects relating to:</p> <ul style="list-style-type: none"> a. Access to databases in order to improve the patent examination procedure; b. Dissemination of best administrative practices. c. Assistance with computerizing the systems which underpin applications and registrations.
V. World Reference Source for IP Information and Analysis	<p>As mentioned in the document containing the summary of the new strategic goals, statistical studies and data of an economic nature are a very important input that can be used by officials to promote public policy. Accordingly, we deem it appropriate to not only support the implementation of such studies but also to ensure ongoing updating of data and information. This aspect should be one of the fundamental objectives of Program 16; accordingly, it is necessary to strengthen the capacity of national patent offices to generate statistical data that can be used for economic analysis.</p>
VI. International Cooperation on Building Respect for IP	<p>Within the framework of this Strategy, it would be very useful for Member States, and in particular developing countries, to promote training for officials from national bodies responsible for compliance with IP rights, such as magistrates, solicitors, public prosecutors, police officers and staff from customs and related entities. Likewise, and in a desire to inculcate respect for intellectual property at an early stage, there is a need to encourage the development of awareness-building programs aimed at children and adolescents.</p>

Strategic Goals	Comments
VII. Addressing IP in Relation to Global Policy Issues	<p>1. Participation in the drafting of policies concerning public health and protection of biodiversity which are adopted as a result of this strategic goal.</p> <p>2. With regard to the increasingly close linkages between IP and other subjects discussed in other intergovernmental fora (inter alia, at WHO, the Intergovernmental Working Group on Public Health, Innovation and Intellectual Property; at UNDP and WMO, the Intergovernmental Panel on Climate Change, which deals with technology transfer; at the World Customs Organization, discussions on compliance with IP rights; moreover, discussions relating to the Convention on Biological Diversity have dealt with matters relating to the distribution of benefits from and access to genetic resources; likewise, there is UNESCO's Convention on the Protection and Promotion of the Diversity of Cultural Expressions, where discussions have touched on copyright issues), it would be important to have WIPO experts participate in the discussions of these bodies, not only to ensure due protection of IP rights but also to provide feedback to the various standing committees set up within the Organization.</p>
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	Tighten ties with WIPO via more flexible and direct communication. For this purpose, we deem it important to promote the use of ICTs in order to ensure effective, rapid, secure and timely communication between WIPO, its Member States and all stakeholders.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	Colombia is in favour of a more robust Organization that can meet its cooperation needs. With this in mind, and in view of the programs designed to implement this Strategy, it would be appropriate to promote Program 25 on Information and Communication Technology and Program 27 on Conference and Language Services, thereby facilitating the implementation of WIPO programs, because this would help strengthen ties not only between the Organization and its Member States but also with citizens throughout the world, inter alia through videoconferencing and virtual training programs.

CÔTE D'IVOIRE

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	<ul style="list-style-type: none"> • Efforts to harmonize and apply the different texts or conventions by means of awareness-building and training targeting decision-makers; • Ratification of IP conventions.
II. Provision of Premier Global IP Services	<ul style="list-style-type: none"> • Electronic registration; • Promotion of the PCT.
III. Facilitating the Use of IP for Development	<ul style="list-style-type: none"> • Promotion of geographical indications (for products other than wines and spirits); • Comprehensive implementation of TRIPS; • Use of patents and designs in industrial models; • Promotion and encouragement of technology transfer.
IV. Coordination and Development of Global IP Infrastructure	Bureau on the African continent with a view to increasing awareness among decision-makers
V. World Reference Source for IP Information and Analysis	<ul style="list-style-type: none"> • PCT • Training • Documentation • Dispute settlement
VI. International Cooperation on Building Respect for IP	<ul style="list-style-type: none"> • Respect for rights; • Increased efforts to combat counterfeiting – border measures; • Sanctions and measures targeting infringing States.

Strategic Goals	Comments
VII. Addressing IP in Relation to Global Policy Issues	<ul style="list-style-type: none"> • TRIPS – IG – M collective, • Patents / drugs, • Patentability of living matter.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	<ul style="list-style-type: none"> • Equip Member States with computer tools; • Produce and distribute documents; • Set up regional offices.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	<ul style="list-style-type: none"> • Strengthen the capacities of existing offices; • Promote the establishment of new offices; • Adopt new legislation on the registration of traditional knowledge (international registration).

General Comments

Intellectual property is a powerful tool for helping African States achieve economic, social and cultural development through:

- The establishment of an office for strategic intellectual property applications,
- Facilitation and the making available of patent documents pertaining to the development of the African States.

CZECH REPUBLIC

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	See-general comments
II. Provision of Premier Global IP Services	See-general comments
III. Facilitating the Use of IP for Development	See-general comments
IV. Coordination and Development of Global IP Infrastructure	See- general comments
V. World Reference Source for IP Information and Analysis	See- general comments
VI. International Cooperation on Building Respect for IP	See- general comments
VII. Addressing IP in Relation to Global Policy Issues	See- general comments
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	See- general comments
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	See- general comments

General Comments

Czech Republic supports and pays great attention to all strategic goals which are of utmost importance for international development of intellectual property system in the world and to their implementation. In general we support further improvement of all WIPO activities in accordance with the new development and new challenges.

We support and attach great importance, in particular, to:

-Provision of premier global IP WIPO services under the PCT system, Madrid, Hague and Lisbon systems and concerning arbitration and mediation (programs 5, 6, 7).

-Coordination and development of global IP infrastructure concerning international classification in the field of patents (program 13) trademarks, industrial designs (program 12), Patentscope and associated patent services (program 14) and IP office modernization (program 15).

-Balanced evolution of the international normative framework for IP in accordance with the new development and in the benefits of all stakeholders. We support patent law harmonization and improvements in the fields of trademark, industrial design and geographical indication laws (in particular programs 1, 2).

-International cooperation on building respect on IP rights, on enforcement of IPRs issues and on effective combat against counterfeiting and piracy (program 17).

-An efficient administrative and financial support structure to enable WIPO to deliver its programs. We welcome progress in implementation of the new mechanism of better involvement of member states within the preparation and monitoring of program and budget (program 22). With regard to the current global financial situation we support enhancement of an efficiency of work and internal savings (program 23). We support further development of information and communication technology within the Organization (program 25), the personal strengthening of the Internal Oversight Division - sufficient personal provision and sufficient capacity for proper safeguard of its activities (program 26), as well as the improvement of security standards in the current WIPO premises (program 28), including an idea of the new construction project by building a new conference hall (program 29).

DENMARK

General Comments

Bearing in mind that we find our self in a time with financial and economic challenges which have an impact on WIPO's finances, activities and program as well as on national offices, Denmark remains committed to making progress in all areas. In particular, Denmark is prepared to support every effort to re-establish WIPO's leading role as the norm setting central global institution in the field of intellectual property rights.

In the light of the global financial and economic challenges, Denmark supports the cost containment measures that have already been put in place or are in the pipeline to establish a responsible spending culture.

Denmark trusts and supports that the strategic realignment of WIPO under the new leadership will reinforce the performance of WIPO's traditional tasks such as the coordination, administration and promotion of IP related international treaties, the providing of information and global services for users and Offices as well as making efforts to harmonise national legislation.

DOMINICAN REPUBLIC

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	<p>This strategic task is important for the Dominican Republic as it possesses components of the 2008-2018 Strategic Plan for Science, Technology and Innovation.</p> <p>These programs, duly applied, can reduce the gaps in the import of technology, which characterizes developing countries.</p> <p>The capacity of nationals to use IP as an element of competitiveness in economic and production sectors, especially in SMEs, can be improved.</p>
II. Provision of Premier Global IP Services	<p>Greater dissemination of these systems is required to benefit the country's production sectors.</p> <p>In the case of R&D, as it relates to the PCT, dissemination campaigns have been conducted, which has benefited a number of patent applicants (seven PCT applications in the first year).</p> <p>This could be replicated with the other Madrid, Hague and Lisbon systems.</p> <p>There is a general lack of knowledge among users of the IP system of arbitration, mediation and domain names, and this weakness should be transformed into a short-term agenda.</p>
III. Facilitating the Use of IP for Development	<p>For R&D, IP can help to improve the competitiveness of national production sectors through the enhancement of cooperation focused on the dissemination of IP through education.</p> <p>Thus, it will be possible to support the economic transformation processes required by the country and its successful entry into the regional commercial integration bodies, to which we have been welcomed in the past few years (DR-CAFTA, EPAS).</p>
IV. Coordination and Development of Global IP Infrastructure	<p>The R&D experience with the automated IPAS service has been successful, for which reason continuous improvements and the adaptation of such improvements to the realities of beneficiary countries are required.</p>
V. World Reference Source for IP Information and Analysis	<p>It is necessary to keep IP statistics and analysis up to date in order to facilitate the incorporation of the subject in the formulation of the country's</p>

Strategic Goals	Comments
	development policies.
VI. International Cooperation on Building Respect for IP	Programs should emphasize the characteristics of each form of legislation.
VII. Addressing IP in Relation to Global Policy Issues	We believe that this is an opportunity to reflect the benefits of the IP system in terms of its different arrangements, in the creation, promotion and commercialization of goods and services which possess qualities and characteristics that enable us to achieve the Millennium Development Goals.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	It is important to provide this task with real practical application.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	The indicators should be taken into account in each program.

General Comments

<p>For the Dominican Republic it is important to promote or provide programs for the benefit of SMEs, since they represent 27 per cent of the country's GDP, but do not benefit from the IP system owing to a lack of knowledge and the scarcity of policies, incentives and funding for their IP assets that are generated.</p>
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FRANCE

General Comments

France wishes to recall its support for the implementation of the strategic goals for the 2010-2011 Program and Budget, which must enable WIPO to show that it is capable of taking up the new global challenges and once again make the Organization a key player in the intellectual property field.

Notwithstanding the international economic and financial crisis and its impact on the Organization's resources, these goals, along with WIPO's primary missions, must be pursued. However, special attention should be paid to major expenditure items. France advocates zero real budgetary growth for the next biennium.

Lastly, France recalls its support for the determination of WIPO's new management to reform the Organization from inside and to rethink its missions and governance model

GEORGIA

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	Georgia believes that the international normative framework for IP should be developing constantly in a balanced way, taking into account the interests of creators and inventors, on the one hand, and the general public, on the other one, and by considering the different levels of development of the member states of WIPO and their priorities. Georgia fully shares the Recommendations of Cluster B of the Development Agenda and is interested in the acceleration of the processes of provision of the international protection of genetic resources, traditional knowledge and folklore. From this viewpoint, it would be useful to prepare a draft of a relevant international agreement, or at least, to elaborate certain recommendations.
II. Provision of Premier Global IP Services	This activity of WIPO should remain at the centre of the attention with respect to the extension of the international protection of IP rights and possible further perfection and simplification of its procedures. Georgia is interested in the creation of the international registration system of geographical indications. Although it is problematic to reach a consensus on the creation of such a system within the frames of the TRIPS Agreement, Georgia regards that the number of the supporters of the creation of the registration system of geographical indications among the member states of the WIPO is quite high and presumably it exceeds considerably the current number of the parties to the Lisbon Agreement. Therefore, it is reasonable to modify the Lisbon registration system and to apply it to the protection of geographical indications.
III. Facilitating the Use of IP for Development	Georgia recognizes the necessity of the effective use of IP subject-matters for the facilitation of the economic, cultural and social development of the society and regards it as one of the effective means for the implementation of the millennium development goals. In this regard it is important to develop legal mechanisms for the simplification of the use of the IP subject-matters relating to health protection, product safety, environmental protection, wide adoption of information technologies. It is also important to facilitate training of IP protection experts and national specialists in the IP sphere, such as examiners, judges, customs officials, policemen and so on.

Strategic Goals	Comments
IV. Coordination and Development of Global IP Infrastructure	Georgia shares the view that the global IP infrastructure contributes to the establishment of the common technical standards, which simplifies the exchange of data and products between offices. At the same time it thinks considers that it is necessary to facilitate the translation into national languages of tools of the infrastructure, such as intellectual property classifications, for their existence in national languages, on the one hand, will increase considerably the interest in the use of these classifications and the global infrastructure, in general, and, on the other one, it will be render great assistance to persons working in the sphere of judicial practice, science and business.
V. World Reference Source for IP Information and Analysis	Georgia completely shares the opinion that WIPO has the most perfect and unique collection of IP information as well as modern means of every kind for its timely, free and unhampered provision to external users. At the same time, it confirms that Georgia takes great interest in the empirical economic analysis carried out by WIPO with respect to IP subject-matters and results study. Namely, from this viewpoint, it would be interesting to receive such research results concerning geographical indications.
VI. International Cooperation on Building Respect for IP	Along with other members states of WIPO, Georgia is unanimous concerning the necessity of raising the importance of IP, building respect for IP and the development and strengthening of collaboration in this direction. Georgia regards that in order to realize this, it is necessary to elaborate a special national program. It is desirable to elaborate such a program with the assistance of WIPO too. One of the component parts of such a program should be carrying out special research for the purpose of study of infringement of IP rights and counterfeiting situation in Georgia, which is desirable to be realized with the assistance of WIPO. The translation and publishing of relevant IP literature in the national language should also be important, which would be again desirable with the assistance of WIPO.

Strategic Goals	Comments
VII. Addressing IP in Relation to Global Policy Issues	Georgia has always regarded that the IP system must be constantly oriented to the solution of such global problems of the public as climate change, production safety, health protection, safety of biological diversity, etc.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	Georgia welcomes close communication of WIPO with its member states as well as other interested persons.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	Georgia welcomes the creation of such an administrative, financial and support structure, which will allow delivering efficiently the planned programs with the observation of maximum transparency.

GERMANY

General Comments

In spite of the global financial and economic disturbances that will inevitably have an impact on the Organization's finances, activities and program, Germany remains committed to making progress in all areas. In particular, Germany is prepared to support every effort to re-establish WIPO's leading role as the central global institution in the field of intellectual property.

The Federal Government of Germany trusts that the strategic realignment of WIPO under the new leadership will reinforce the performance of WIPO's traditional tasks such as the administration and promotion of IP related international treaties, the providing of premier global services for users and Offices, and also endeavors to harmonize national legislation, e.g. by working towards a harmonized legal patent system.

In view of the financial and economic crisis Germany appreciates the cost-containment measures that have already been put in place or will be put in place in order to establish a responsible spending culture.

Given the circumstances and with a view to avoiding a deficit, it may become necessary not only to envisage zero nominal growth for the overall budgetary envelope, but even lower levels of income and expenditure.

In this context the Federal Government wonders whether the so called Low Case Scenario of the PCT income still sufficiently reflects the present development and the challenges ahead. In any case, budgetary implications will have to be considered very carefully.

Neither new activities with respect to the implementation of the Development Agenda for WIPO nor the construction of a new conference room should be spared from being scrutinized. On the other hand, budgetary cuts should, of course, not jeopardize the smooth functioning of WIPO's income generating services.

GUINEA-BISSAU

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	
II. Provision of Premier Global IP Services	
III. Facilitating the Use of IP for Development	The Government of Guinea Bissau hopes that, as the WIPO Program and Budget for 2010-2011 is being prepared, priority will be given to the use of IP for development
IV. Coordination and Development of Global IP Infrastructure	Our Government feels that, as the next draft WIPO Program and Budget for 2010-2011 is being prepared, due consideration must be given to Strategic Goal IV.
V. World Reference Source for IP Information and Analysis	
VI. International Cooperation on Building Respect for IP	Our Government feels that, as the next draft WIPO Program and Budget for 2010-2011 is being prepared, due consideration must be given to Strategic Goal IV.
VII. Addressing IP in Relation to Global Policy Issues	We also hope that, as the next WIPO Program and Budget is being prepared, due consideration will be given to Strategy VII – Addressing IP in Relation to Global Policy Issues
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	

HUNGARY

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	Hungary fully supports the balanced evolution of the international normative framework for IP and considers the norm-setting activity of WIPO to be of utmost importance, with special regard to the harmonization of substantive patent law and the development of the Lisbon System.
II. Provision of Premier Global IP Services	
III. Facilitating the Use of IP for Development	
IV. Coordination and Development of Global IP Infrastructure	We support the further strengthening of the already well-functioning co-operation between WIPO and Hungary as well as other Member States and their Offices and welcome the adoption of a best practice infrastructure.
V. World Reference Source for IP Information and Analysis	Sharing of freely and universally accessible knowledge is also important to Hungary, especially in the field of statistical, legal and technical IP information.
VI. International Cooperation on Building Respect for IP	Strengthening the field of education and awareness raising together with the issue of enforcement is also among our current priorities.
VII. Addressing IP in Relation to Global Policy Issues	The enhancement of international co-operation on building respect for IP in connection with enforcement, and assessment on the extent and costs of piracy and counterfeiting and their social and economical impact are high priorities for Hungary.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	We support the examination of the building and promoting a more effective communication at all levels and developing a culture of customer service to take further steps in this field.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	Hungary welcomes the idea of building an infrastructure support aiming at more effective and transparent administration and management of WIPO.

General Comments

We have only commented on goals that are of high importance for our country. Furthermore, Hungary can also support further exploration of other goals indicated above

IRELAND

General Comments

While Ireland is not a member of the Program and Budget Committee, the following general comments are offered in relation to the strategic goals for the Program and Budget for the 2010/2011 biennium.

Ireland strongly supports the DG in his efforts to restore WIPO as the primary and central organisation in the development and standardisation of an international framework for Intellectual Property.

We attach particular importance to renewed efforts at improving such strategic goals as the International Normative Framework for IP, and progress on the harmonisation of intellectual property systems in such areas as trade marks, patents and copyright.

Clearly, it is also important in that context that WIPO should have an efficient administrative and financial management structure, to ensure programme delivery.

Again, in the present economic circumstances, particular caution is essential in terms of committing to new discretionary expenditures and in the Organisation's ability to best relate ongoing outlays to income.

ISRAEL

General Comments

First and foremost, Israel wishes to emphasize that, as always, it supports WIPO's planned activities and programs.

Israel recognizes the fact that WIPO would inevitably be affected by the global financial and economic crisis, and will probably have to constantly adjust itself as required. In spite of the financial difficulties, Israel remains committed to cooperate with WIPO as much as possible, to execute its programs and activities.

Israel fully supports WIPO's goal to establish itself as the central global institution in the field of intellectual property. We see the importance of having one leading organization in the field and we are sure that all member states would benefit from it.

Israel is certain that the new leadership of WIPO will re-establish WIPO's status and will improve its performance in its traditional tasks as well as in its more recent ones. In particular, it will enable WIPO to reinforce its efforts to achieve harmonization within IP national legislations, mainly in the field of patent law.

Israeli welcomes the financial measures that have and will be taken by WIPO in order to minimize the impact of the financial and economic crisis. Nevertheless Israel believes that WIPO's Development Agenda should remain. It appears however that any related expenditure must be carefully looked into, so to balance the costs against the generated benefits.

ITALY

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	A particular Interest is given to programs 1 (Patents),2 (Trademarks, Industrial Designs and Geographical Indications), 4 (Traditional knowledge and Genetic Resources) regarding the consolidation of international regulations framework.
II. Provision of Premier Global IP Services	<ul style="list-style-type: none"> • SMEs need to be made aware of the services provided by WIPO particularly to obtain rights in multiple countries. There is significant under use of the services provided by WIPO by SMES around the world. • A interest that WIPO develop services for PCT, Madrid, Hague and Lisbon systems Program 5
III. Facilitating the Use of IP for Development	The enterprise sector, especially the SMEs, constitute over 95% of all enterprises in Italy. In a knowledge driven economy, particularly in the context of the current economic crisis, SMEs need to be made aware and assisted in using the IP system for greater competitiveness and overall economic development.
IV. Coordination and Development of Global IP Infrastructure	We would highly appreciate WIPO coordination and development of program 12 (International Classification of Trademark and Industrial Design) and 13 (Patent Classification)
V. World Reference Source for IP Information and Analysis	Governments need to be given the necessary tools for integrating IP into their development policies as well as enterprise support initiatives. A database of studies undertaken in various countries could assist governments in making informed decisions on such policies
VI. International Cooperation on Building Respect for IP	

Strategic Goals	Comments
VII. Addressing IP in Relation to Global Policy Issues	SMEs will be the engine that can move economies out of the current economic downturn and as such supporting them in all economies should be a global policy issue.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	Providing enterprises with useful information via Different tools is a necessary component of support for their development.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	

JAPAN

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	Concerning the protection of broadcasting organization and audiovisual performance, Japan hopes that member countries and the secretariat find possible solutions to overcome the current difficulties, thereby leading to common agreements.
II. Provision of Premier Global IP Services	
III. Facilitating the Use of IP for Development	
IV. Coordination and Development of Global IP Infrastructure	
V. World Reference Source for IP Information and Analysis	
VI. International Cooperation on Building Respect for IP	
VII. Addressing IP in Relation to Global Policy Issues	
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	

General Comments

The government of Japan supports the promotion of WIPO Strategic Realignment under the strong initiative of the Director General. Japan encourages the WIPO Secretariat to make efforts to enhance the functions of WIPO without slowing down the speed of WIPO reform.

The budget of WIPO consists mostly of the income from international (especially PCT) applications fees. Nevertheless, the percentage of WIPO's budget allotted to PCT activities is relatively small. Therefore, Japan recommends that a greater percentage of this budget should be used to enhance the convenience of the system and the existing services for the benefit of users.

Also, the recent economic downturn has led to the reduction of the number of international applications, and this is expected to influence WIPO's income, so sufficient consideration is required for the utilization of reserve funds and the implementation of each program including the programs concerning the Development Agenda.

KYRGYZSTAN

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Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	It is necessary to include in the programs for this purpose measures for the study and standardization of national legislation regarding the use of intellectual property subject matter on the Internet, and for the development of recommendations on this issue to developing countries and countries in transition.
II. Provision of Premier Global IP Services	It is necessary to develop a generalized list of global IP services with an indication of quantitative and qualitative indices of these services, standards and classifiers in order to give national patent offices or IP offices the opportunity to disseminate this information among potential users.
III. Facilitating the Use of IP for Development	Within the framework of this directive's programs it is necessary to organize research to determine specific qualitative and quantitative indices of the influence of IP systems on the economic, technological, social and cultural development in WIPO member States.
IV. Coordination and Development of Global IP Infrastructure	To include in Program 14 measures for the development of comprehensive databases of rights holders in the field of copyright and related rights and for the development of modern software for the automation of the distribution of owners' remuneration. Likewise, it is necessary to develop recommendations for the governments of WIPO member states regarding the status of patent offices and measures for the automation of national intellectual property offices.
V. World Reference Source for IP Information and Analysis	To include in Program 16 measures for ensuring availability of files of statistical, legal and technical information in all six of WIPO's working languages.
VI. International Cooperation on Building Respect for IP	To include in Program 17 measures for devising a specific methodology for determining the scale of and losses from piracy and counterfeiting, and for the training of employees of national patent offices and IP offices of WIPO member states in investigating and assessing counterfeit goods and products. Likewise, it is necessary to contribute to the establishment of good quality mass-media awareness campaigns regarding respect for intellectual property.

Strategic Goals	Comments
VII. Addressing IP in Relation to Global Policy Issues	
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	

General Comments

<p>The fundamental principle of WIPO, consisting in the promotion of respect for IP rights, must in the future lie at the heart of the strategic goals and objectives of the organization's member States. In order to transfer and disseminate technical innovations, and likewise to enhance socio-economic welfare and equilibrium between countries with different levels of respect for IP rights, to create a more efficient mechanism of international cooperation, aimed at the implementation of programs of assistance for developing countries and countries in transition. Such programs should include the creation of favourable conditions for raising the level of awareness in society of issues relating to intellectual property, which entails technical assistance, vocational training, and dissemination of knowledge regarding IP matters.</p>
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LATVIA

General Comments

The Patent Office of the Republic of Latvia supports the WIPO Program and Budget guidelines for 2010/2011 in all nine structural units.

We have no additional comments or suggestions.

MEXICO (IMPI)

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	<p><u>Program 1: Patents, Innovation Promotion and Technology Transfer.</u> <u>Program 2: Trademarks, Industrial Designs and Geographical Indications.</u> <u>Program 4: Traditional Knowledge, Traditional Cultural Expressions and Genetic Resources.</u></p> <p>Today, Mexico, like many countries, attaches high priority to protecting IP rights, as it has understood the importance of protection for such rights for holders, industry and consumers, as well as for national, regional and international markets.</p> <p>Consequently, governments and private individuals must continue their endeavours to shape a robust IP system that meets the needs of the world economic context. In this connection, a solid and constantly improving international legal framework is essential. Mexico, which has not only reinforced its infrastructure in this field but has also enhanced its capacity in terms of knowledge, development, administration and protection of intellectual property, considers that this goal is essential when it comes to taking up present-day challenges.</p> <p>It is therefore necessary to continue endeavours to strike a balance in the international normative framework that will enable us to meet the needs and take up the challenges of the international IP system with regard to traditional knowledge, genetic resources, patents and trademarks, including innovation promotion and technology transfer.</p>
II. Provision of Premier Global IP Services	
III. Facilitating the Use of IP for Development	<p><u>Program 8: Development Agenda Coordination</u></p> <p>Ever since the first intersessional intergovernmental meeting on a WIPO development program took place in April 2005, Mexico has lobbied for a Development Agenda that would enable Member States to take up the challenges of the global economy.</p> <p>Mexico is eager to ensure that countries are able to use IP to boost growth and ensure economic, cultural and social development.</p> <p>Accordingly, we are convinced that the Development</p>

Strategic Goals	Comments
	<p>Agenda is a tool that can promote this goal and that IP can help further the achievement of the Millennium Development Goals.</p> <p><u>Program 9: Africa, Arab, Asia and the Pacific, Latin America and the Caribbean Countries, Least Developed Countries</u></p> <p>It is important that WIPO continue to step up its cooperation with developing countries and LDCs, helping them to develop and modernize their IP systems to match their priorities and national development plans. Moreover, WIPO's capacity-building and technical assistance activities for the benefit of our countries should create national capacity and promote infrastructure, institutions and human resources. There is also a need to earmark resources aimed at expanding the capacity of small and medium-sized enterprises (SMEs) in developing countries to exploit the potential of IP with a view to helping them increase their competitiveness, understand the real value of their IP assets and make effective use of the IP property system.</p> <p><u>Program 11. The WIPO Academy</u></p> <p>As far as Mexico is concerned, there is a need to recognize the role played by the WIPO Academy. It is therefore important to continue training efforts targeting governmental officials from IP offices and other stakeholders in order to ensure that they improve their IP skills and promote the use of IP as a development tool.</p> <p>Member States require assistance in strengthening their national education and training programs in the field of IP, given that such assistance is a primary driver of national development strategies.</p> <p>As far as the 2010-2011 biennium is concerned, it is necessary to ensure the continuation of the training and education services provided in support of our development objectives.</p>
IV. Coordination and Development of Global IP Infrastructure	<p><u>Program 14: PATENTSCOPE® and associated patent services</u></p> <p>In Mexico's view, it is important to ensure that offices, institutions and users in general have access to databases and tools which enable them to participate</p>

Strategic Goals	Comments
	<p>effectively in the international patent system, such as the dissemination of patent and related data or information on published international PCT applications.</p> <p>Our country is convinced that the PATENTSCOPE® database and the related IT tools provide a basis for continuing to enhance the value inherent in patent data and for optimizing the disclosure function of the patent system.</p> <p>Accordingly, there is a need to continue to respond to requests for technical assistance from national patent offices by helping them to first computerize their patent collections then disseminate them using PATENTSCOPE®.</p> <p>Mexico therefore deems it important to keep on upgrading patent information resources and to improve access for users, in addition to providing technical assistance with computerization and dissemination of patent collections to any offices that require such help.</p>
V. World Reference Source for IP Information and Analysis	
VI. International Cooperation on Building Respect for IP	<p>Mexico considers that improving countries' scientific and technological infrastructure is the key to promoting effective protection of IP rights throughout the world; it is necessary, whenever possible, to ensure project development and curtail unlawful counterfeiting, which undermines national development.</p> <p>Mexico reiterates its support for this proposal and stresses that each country must guarantee IP protection to the extent of its abilities and as foreseen by international agreements.</p>
VII. Addressing IP in Relation to Global Policy Issues	<p><u>Program 18. IP and Global Challenges</u></p> <p>Mexico attaches high priority to activities aimed at establishing linkages between the IP system and public policy issues; however, it will support any other initiative designed to promote the development of society, provided that it does not imply any prejudice to or non-observance of the prevailing international normative framework.</p>

Strategic Goals	Comments
	<p>This will undoubtedly lead to recognition for WIPO in international policy and will increase officials' ability to draft policies to follow closely developments in intellectual property and linkages with world issues, in order to examine the impact of policies and evaluate stakeholders' interests and prospects.</p> <p>It should be borne in mind that this Program will facilitate other activities geared to the implementation of the recommendations set out in the Development Agenda.</p>
<p>VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders</p>	
<p>IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs</p>	

MEXICO (INDAUTOR)

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	<p>The priorities for this goal must be geared to the establishment of an international normative framework capable of taking up the challenges that arise in today's world context, with due consideration of the interests and needs of all stakeholders in the IP system.</p> <p>In this connection, this goal could include concrete steps which lead to the conclusion of negotiations followed by the adoption of a treaty on the protection of broadcasting entities, on the one hand, and which make it possible to move ahead with and finalize negotiations on the protection of audiovisual performances in response to the challenges posed by technological advances, on the other hand.</p>
II. Provision of Premier Global IP Services	
III. Facilitating the Use of IP for Development	<p>As far as Mexico is concerned, this goal is vital in view of the important role that IP plays in countries' economic and social development.</p> <p>Consequently, and bearing in mind the close link between this goal and actions foreseen under the Development Agenda, programs should focus on implementing such actions and on meeting the training needs of developing countries, given that use of IP as a development tool requires an understanding of how IP can promote development.</p>
IV. Coordination and Development of Global IP Infrastructure	<p>Bearing in mind that, as far as this Strategy is concerned, the revised Program and Budget for the 2008-2009 biennium gave priority to international classification systems (trademarks, industrial designs, patents, WIPO standards and related patent services), it is deemed necessary that this Strategy retain the program called "IP Office Modernization", which should also include action to modernize copyright offices, particularly in developing countries.</p>
V. World Reference Source for IP Information and Analysis	<p>Even though WIPO already has excellent compilations dealing with information and statistics as well as legal and technical aspects relating to intellectual property, Mexico suggests that this Strategy could include an activity geared to the preparation of a directory of the collective management societies currently operating in WIPO Member States, as well as a study on the fees</p>

Strategic Goals	Comments
	<p>charged by the said collective management societies for the payment of royalties. It is felt that this study could be of great use in helping such societies introduce similar fee schedules in all Member States.</p>
<p>VI. International Cooperation on Building Respect for IP</p>	<p>This Strategy is of utmost importance for Mexico, given that any steps aimed at enhancing respect for intellectual property help to reduce the number of infringements.</p> <p>In this connection, international cooperation plays an essential part, since no single country can achieve much on its own.</p> <p>WIPO could therefore continue with capacity-building, training and awareness-building and education designed to promote respect for IP. However, such activities should be flexible in order to meet the specific needs of WIPO Member States. Likewise, it is necessary to take steps to promote horizontal and vertical international cooperation.</p> <p>Similarly, there is a need for action in response to requests from Member States regarding the modernization of the provisions of their respective domestic legislation on respect for IP.</p>
<p>VII. Addressing IP in Relation to Global Policy Issues</p>	<p>With regard to this goal, we suggest scheduling symposia on public policy aimed at officials responsible for drafting such policy in WIPO Member States. These symposia should be cohosted by WIPO and international bodies dealing with the linkages between IP and world public policy issues.</p> <p>With regard to the economic crisis which is affecting WIPO Member States, we suggest earmarking funds to finance participation by officials in charge of applying public policies in developing countries.</p> <p>Likewise, it would be appropriate to take steps designed to strengthen cooperation ties between WIPO and other international organizations, such as WHO, FAO and UNESCO, with a view to identifying joint solutions to problems which have arisen worldwide, avoiding duplication of efforts, and making the best possible use of the resources available to each international body</p>

Strategic Goals	Comments
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	<p>Under this Strategy, we suggest scheduling a series of actions designed to promote communication between WIPO and all stakeholders on IP such as Member States, collective management societies, universities, SMEs and civil society in general, as well as international bodies which deal with IP aspects or are connected to such aspects, such as WHO, FAO and UNESCO, as this would help improve the functioning of the IP system.</p> <p>For this purpose, it would be appropriate to include steps aimed at improving Member States' communication systems, particularly those of developing countries and LDCs.</p>
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	<p>In connection with this Strategy, there is a need to include a series of actions and sufficient financial resources to allow for the proper implementation of WIPO programs, subject to the principles of efficiency and transparency.</p>

General Comments

To date, there has been an imbalance between IP and copyright as far as WIPO program budgeting is concerned, a factor which has penalized copyright.

Accordingly, the Program and Budget for the 2010-2011 biennium should strike a better balance between the two branches of intellectual property

MOLDOVA

Strategic Goals	Comments
<p>I. Balanced Evolution of the International Normative Framework for IP</p>	<p>WIPO should continue its work for unifying the minimal protection standards for intellectual property objects, taking into account the interests of developing countries. A prioritization of the tasks shall be made in order to allow sufficient time and resources for addressing the program goals in developing international standards according their urgency for development.</p> <p>In this context we do support the following goals:</p> <p>1. Mandating of Standing committees (SCP, SCT and SCCR):</p> <ul style="list-style-type: none"> - to foster the works on concluding new treaties in the area of patents (SPLT) in parallel working on identifying new effective mechanisms for stimulating the technology transfer and for making more accessible the system for developing and LDS countries; - to continue the work on identifying the best ways on standardizing the protection of Traditional Knowledge and Genetic Recourses; - to continue the work on developing and implementing international treaties regulating the copyright and related rights, with a special focus on the use of copyright in digital environment. <p>2. Assisting the member states in developing national wide strategies on developing intellectual property that would include all the intellectual property related components (patents, trademarks, industrial designs,...enforcement, technology transfer, etc.) in order to ensure a complex approach of intellectual property and to ensure its balanced development at national level</p> <p>3. Promoting at national level the knowledge about international IP standards, by organizing national events for different categories of interested persons, including for governmental officials; dissemination of best practices in dealing with emergency issues;</p> <p>4. elaboration of guides and recommendations on implementing the international rules (e.g. copyright limitations, interpretation of art.6ter of Paris Convention, unfair competition principles etc);</p>

Strategic Goals	Comments
	<p>5. Assisting member states in drafting, improving and promoting their IP laws (through legal advise, assessment of legal acts and translation of the laws into English or French, etc.)</p> <p>Note: The Republic of Moldova is willing to obtain the WIPO assistance for a) organizing a seminar on copyright issues and CMO; b) develop a new national strategy on intellectual property; c) inventory and elaboration of national registers of TK, Folklore and GR.</p>
<p>II. Provision of Premier Global IP Services</p>	<p>AGEPI sustain the programs envisaged under the strategic goal II, especially the simplification of the registration proceeding for the end users, and have the following comments:</p> <ol style="list-style-type: none"> 1. WIPO shell assist the national offices in implementing the IT tools as to fully benefit from a user friendly and cost effective e-communication under the international registration procedures; 2. Enhance the capacity of patent and trademark attorneys from developing countries and countries in transition to access the international registration systems, in particular using the new electronic communication tools. 3. Enhance the collaboration of WIPO with the regional patent organization in order to promote the Patent information in the member states (e.g. WIPO-EPO joint events, etc) 4. Promotion of WIPO experience in using arbitration and mediation as timely and cost-effective tools for settling IP litigations. Elaboration of some recommendations for member states on how to establish and organize the activity of national mediation centers; <p>Note: Republic of Moldova would like to get the following assistance from WIPO in the forthcoming biennium:</p> <ul style="list-style-type: none"> - organization of a workshop for patent and trademark attorneys for familiarizing them with the new e-communication tools and their benefits for the users; - organization of a workshop on IP and fair competition for the IP and competition authorities, trade and industry associations; - assistance in developing the IP arbitration center in Moldova.

Strategic Goals	Comments
<p>III. Facilitating the Use of IP for Development</p>	<p>AGEPI support the further work on the Agenda for development on the bases of the Recommendations adopted by the 2007 General Assembly with its adjustment at the end of the current Biennale and its correlation with the world development emergencies signaled by UN and other International Organizations. Continuation of the work of the Committee on Development and Intellectual Property.</p> <p>Increase the transparency and soundness of the country-targeted programs and the output of the implemented projects in a medium term and long term perspective.</p> <p>Within the program 10”Cooperation with certain Countries in Europe and Asia”, we would like the following to be planed for the region and Moldova:</p> <ul style="list-style-type: none"> -promotion of regional collaboration on enforcement issues and organization of a regional workshop for IP offices, police and customs; - continue to focus on promoting the use of IP by SMEs, elaboration in common with other organizations and IP offices of some recommendations/methodology for making IP pre-diagnosis for enterprises. - training the IP offices and SMEs associations in using the WIPO tools for SMEs in a train the trainer manner. - to sensitize the policy makers from concerned countries on emerging IP issues and to provide a forum for them to discuss and share their views on such issues organize a roving seminar or a conference for high governmental officials (in common with EU and EPO if interested); - to assist the countries in developing and strengthen the links between the IP protection and enforcement bodies, other institutions in the public sector (Science and Technology, Culture, Environment, Education, etc), to promote a fair balance between IP protection and public interest in IP policies and to ensure a common approach in fighting with IP infringements. - more active involvement of WIPO in national events organized by the national IP offices and monitoring of the evolutions registered in the national IP systems. <p>At the national level, AGEPI would like to have been planed for Moldova a number of concrete activities:</p> <ul style="list-style-type: none"> - A national seminar for SMEs - Assistance in building up a strong coordination

Strategic Goals	Comments
	<p>mechanism between the public IP enforcement bodies and establishment of IP enforcement unite within the office (to deal with data processing, IP expertise, IP studies, etc).</p> <p>With reference to the WIPO Program 11”WIPO Academy” :</p> <ul style="list-style-type: none"> - to continue the development and up-grading of IP training programs; - promotion in cooperation with IP offices of WIPO distance learning programs within the universities (free of charge); - Increase the country rates of participation in professional training programs, - Increase the transparency of the Academy activity including the methodology used for the selection of candidates for different programs. Placement of all relevant information (including the participants benefiting from WIPO training programs) on the Academy Web-site. - Waiving the registration fee for advanced distance learning courses for the employment of IP offices (at the request of the concerned office).
IV. Coordination and Development of Global IP Infrastructure	<p>WIPO shall continue the monitoring of the actual classifications and their upgrading when needed, meaning that we do support the continuations of the activities initiated under the programs of this strategic goal, especially in the following directions:</p> <ul style="list-style-type: none"> - Support the activity of the Committee of Expert under the Nice Union and of the Working group thereof. - Sustain the development of the translation tool of goods and services indicators in as many languages as possible put at the disposal of both WIPO and IP offices specialists. - Continuation of the work on IPC Revision Working Group, - Monitoring of the use and quality of the classification within the IP offices; training of the IP personnel performing the classification of patent documents within IP offices; - Further development the PATENTSCOP database, identifying solutions for its improvement (e.g. by negotiating inclusion of data from other free of charge patent data bases, as for example Esp@cenet); - Promotion of patent information use by SMEs with a focus on the practical aspect of the patent information use for developing a business (dissemination of success

Strategic Goals	Comments
	<p>stories within seminars and workshops organized for SMEs, etc),</p> <ul style="list-style-type: none"> - Assisting the developing countries and countries with the economy in transition in acquiring access to specialized and commercial data bases; - Assistance in evaluating the IT level of IP offices. <p>Granting support for IP offices modernization according to their specific needs in order to increase the capacity of IP offices (and of national CMOs) to fully benefit from modern tools and services developed and offered by WIPO, including the offices capacities to implement e-filing, e-communication with WIPO and other IP offices, etc., training of the IT personnel from the national offices;</p> <ul style="list-style-type: none"> - Assistance in developing and modernizing the IP information centers and of the IP-TT units of the Universities of the member states. Support the creation of national networks on IP that could include the IP offices + IP-TT University Units +TT Centers +Patent Centers/Libraries. Preparation of a reference list of bibliography for the use of Patent/University/public libraries and granting assistance in equipping libraries with specialized literature; - Further development of the software designed for the automation of IP offices and CMOs (IPAS and WIPOCOS). In developing tools for CMOs, WIPO should closer cooperate with the international copyright associations as to share the costs for the implementation of CMOs support programs. - Development of a WIPO digital library. <p>Note:</p> <ul style="list-style-type: none"> - AGEPI would be interested in developing a common program with WIPO for evaluation of its automation level and the modernization of its IT capacities as to ensure the office to fully benefit from WIPO IP tools and services. - It is a need for assistance the modernization of the national CMOs and implementation of the data base for improving the collecting of author's remuneration and its subsequent distribution, development of a web-page.
V. World Reference Source for IP Information and Analysis	AGEPI strongly support the implication of WIPO in conducting studies on different IP issues and we do consider necessary to continue the work of developing standard methodologies to be used by the member states in conducting national wide studies, in particular on

Strategic Goals	Comments
	<p>estimating the level of counterfeiting and piracy in a given territory or industry sector and for calculating the impact of counterfeiting and piracy on economic development of a country/industry sector.</p> <p>Moldova would be interested in obtaining the WIPO support for conducting a study on the impact of creative industries on the national economy and another one as to estimate the level of counterfeiting and piracy in Moldova, identifying the most affected sectors.</p>
<p>VI. International Cooperation on Building Respect for IP</p>	<p>AGEPI support the WIPO activities aimed to increase the respect for IP, in particular ones related to:</p> <ul style="list-style-type: none"> - supporting IP enforcement oriented programs; - consolidation of the WIPO Advisory Committee on Enforcement; - enhancing the countries cooperation on IP enforcement; - cooperation with other international organization (e.g. WTO, WCO, etc) both at international level as well on the national level of the member states (organization of joint activities); - Develop and assist member states in launching country-wide IP campaign; - Sustain the public-private partnerships, increase the awareness of civil society and final consumers of goods and services on the danger presented by fakes and goods; - Development of new tools for increasing awareness for IP for different categories of stakeholders. - Sustain the Governments in developing IP enforcement strategies.

Strategic Goals	Comments
VII. Addressing IP in Relation to Global Policy Issues	<p>AGEPI do support the activities to be provided under the Program 18 and do encourage WIPO to enhance its collaboration with other international organization (in particular UN organizations) as to adopt a common approach to the global challenges.</p> <p>Development of solution to address emergency situations in member states related to global environmental changes or other crises situation (food security, preservation of biodiversity, etc.).</p>
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	<p>AGEPI sustains the collaboration of WIPO with the member states in order to enhance the informational tools to be provided by WIPO taking into account the needs of different stakeholders.</p> <p>It is also expected that WIPO could more actively be involved in helping the national offices in developing their own information tools (booklets, multimedia products, IPR helpdesks, etc)</p> <p>Development of a digital IP library accessible on-line would be a step further in putting the available at WIPO information at the disposal of general public.</p>
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	<p>AGEPI sustain the institutional reform initiated by the Director General in 2008 and do support its further implementation in a transparent, timely and cost effective manner.</p>

General Comments

The State Agency on Intellectual Property, in its capacity of the Republic of Moldova's representative at WIPO do sustain the new mechanism for elaboration of the WIPO Program and do encourage the International Bureau to continue this exercise. The comments we made in this questionnaires refers to the issues that we are interested most in and do not means that we do not intend to support other activities and initiatives aimed to contribute towards the development of both the WIPO and the IP offices of the member states.

MONACO

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	
II. Provision of Premier Global IP Services	
III. Facilitating the Use of IP for Development	
IV. Coordination and Development of Global IP Infrastructure	
V. World Reference Source for IP Information and Analysis	With a view to broadening access to knowledge and high-quality information on intellectual property issues and in accordance with the WIPO Development Agenda, ensure that information and analytical documents provided by WIPO are translated into several languages (notably French).
VI. International Cooperation on Building Respect for IP	Increase the number of awareness-building campaigns on respect for IP by providing national offices with all kinds of documents (brochures, pamphlets, posts, multimedia tools) for distribution to the public at large
VII. Addressing IP in Relation to Global Policy Issues	Use a targeted fee policy (reductions and/or exemptions for filing and registration fees) and endeavours to achieve synergies with the relevant strategies followed by other international organizations (e.g. WHO, UNEP and WTO) to encourage R&D, investment and innovation in areas of general interest, such as: <ul style="list-style-type: none"> - efforts to combat climate change; - adaptation to climate change; - preservation of biodiversity; - improvement of public health.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	

Strategic Goals	Comments
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	

THE NETHERLANDS**General Comments**

The Netherlands welcomes that the Program and Budget for the 2010/11 biennium will be prepared on the basis of the same nine strategic goals as approved by Member States under the revised Program and Budget for 2008/09. The Netherlands also appreciates that in parallel a MTSP will be drawn up which may provide WIPO a good framework for executing its core tasks in the field of IPR and related matters, reflecting WIPO's efforts to implement the recommendations of the Desk to Desk review as well. The Netherlands trust that under its new leadership WIPO remains determined to this process that it considers to be of utmost importance for the organisation's future.

A further harmonization of IP law is considered to be of great importance. In this context the Netherlands envisages a realistic approach, taking small steps in areas where progress can be made.

A high level performance by WIPO in its income generating tasks in the field of PCT and the Madrid Union, the settlement of disputes relating to IP and the administration and promoting the various IP related international treaties is considered essential. These activities are the fundament of the organisation and to a large extent provide the means for WIPO's further activities such as the implementation of the development agenda and the activities undertaken to address the relation of IP with global policy issues.

The Netherlands stresses the importance of budgetary discipline and appreciates WIPO's attentiveness on the implications of the financial crisis on the organisations income. It calls upon WIPO to follow its financial situation closely and take the necessary steps for keeping its budget balanced. In looking for means to cut down expenses all possible efficiency measures should be considered.

REPUBLIC OF KOREA**Feedback for the budget in 2010 and 2011**

- **Strategy II (Provision of Premier Global IP Services)**
 - PCT Development Roadmap is nowadays being discussed to be submitted to 2009 WIPO general assembly. The expenses necessary for implementation of the Roadmap as approved need to be reflected in the 2010/2011 Budget Plan so that required tasks such as revising the PCT regulations can be implemented in a timely manner.
 - PCT users frequently raise concerns about the transparency and efficiency of PCT revenue and expenditure; hence, we should also address this issue at the budget plans in light of the efficiency of the PCT system. A certain amount of the PCT revenue should be used to strengthen PCT services, and the results should be evaluated by appropriate performance indicators.
- **Strategy III (Facilitation of the Use of IP for Sustainable Development)**
 - Helping developing and least developed countries use IP to meet the practical necessities of life will enhance IP awareness and IP capabilities in those countries.
 - To Help developing and least developed countries enhance IP awareness and IP capabilities in those countries, the development agenda needs to be more related to the practical necessities of life and achieve the swift accomplishments expected.
 - This objective can be achieved through the following types of programs:
Distribution of survival technology know-how and Promotion of IP and support for fair trade in developing and least developed countries.
 - We have prepared specific plans (see the attachment), which will be implemented in stages. Some of the plans will be implemented in the first half of 2009 under the program of the Korea Funds-in-Trust.
 - KIPO proposed seven items for the development agenda at the first CDIP meeting last year, which have proven to be effective in promoting Korean IP since the 1990s. We hope the suggestions will be reflected in the WIPO budget.
- Seven Suggestions proposed in CDIP:
 - Distribution of *IP Panorama* and *PCT-ROAD*
 - Establishment of an online patent market system
 - Release of a patent database through a major Internet portal, such as Google and Yahoo
 - Support of inventive activities of students and women
 - Introduction of evaluation systems
- 1. Assisting Farmers and Producers in LDCs to Procure Brands**
 - **Goals**
 - To foster brands that highlight the quality of goods and cultural values in developing and least developed countries
 - To help producers acquire IP such as trademarks or designs
 -
 - **Major contents**
 - Conference of fair trade NGOs
 - Collect relevant information on the commercialization of products and secure future participation of NGOs in the circulation of products

- Improve public awareness of fair trade products through appropriate brands and trademarks
 - Selection of regions and products
 - Based on the potential for helping poor producers increase and secure their income
 - The recommendations of NGOs and LDCs to be given prime consideration
 - Development of IP strategies
 - Form a group of experts in brand marketing whose main activities will be as follows:
 - To conduct a mission to various countries and hold consultations with relevant officials and stakeholders; and
 - To devise appropriate marketing strategies that utilize IP tools, such as brands, trademarks, and designs
 - Utilization of IP strategies including trademark registration
 - Help the associations of local producers register the trademarks developed in the previous step in major markets
 - Promote the engagement of fair trade NGOs (such as those involved in the conference) in helping the products have access to markets
- **Expected results**
 - Increase in brand value of products from LDCs and subsequent increase in the export income of the producers
- Promotion of IP awareness in developing and least developed countries by publicizing IP success stories
 - Enhancement of IP capabilities in developing and least developed countries by providing and promoting opportunities of IP utilization

2. Dissemination of Technological Information regarding Sustainability

- **Goals**
 - To provide developing and least developed countries with easy access to Appropriate Technology information
 - To support the practical use of technological information by technology transfer
- **Major contents**
 - Selection of countries and fields of technology with a view to the provision of Appropriate Technology information
 - Introduce these projects in developing and least developed countries and get recommendations from them about fields of technology that are of most importance to them
 - Compilation of Appropriate Technology information
 - Research the databases of PCT patent information at WIPO and of patent or utility model information of member states

- Collect technologies with expired validity or rights
 - Distribution of compiled technological information
- Offer technological information online for distribution to governments and NGOs in developing and least developed countries
- Translate information into local languages and provide it in a handbook for the direct use of citizens in developing and least developed countries
 - Identification of technology that can be developed into products and promotion of distribution of such products by enterprises or NGOs
- Business ideas can be suggested in collaboration with the World Business Council for Sustainable Development and promoted among enterprises.
 - Establishment of an appropriate technology implementation consulting group
 - Dispatch experts to developing and least developed countries to support the implementation of technology
- **Expected results**
 - Contribution to the poverty solution in developing and least developed countries through the utilization of technological information
 - Greater access to information and public awareness of IP in developing and least developed countries

3. Sharing Best Practices in National IP Strategies

- **Goals**
 - To provide success stories for establishing a national IP strategy in developing and least developed countries
 - To engage in consultations to support the establishment of a suitable IP policy in developing and least developed countries
- **Major contents**
 - Select countries that have best practices
 - Select countries which have achieved great economic growth through successful IP policy and which can reflect different development models in various industry, such as manufacturing and agriculture
 - Research on best practices
 - Utilize ongoing research such as the study titled *Correlation between economic growth and IPRs: the Korean case*
 - Discuss the research results for the purpose of developing policy modules that can be disseminated to developing and least developed countries
 - Module development
 - Transform best practices into several learning modules for various levels of economic development

- Each module is composed of analysis of the needs and development requirements, descriptions of established policies, laws and institutions, and analysis of the effects of the established policies law and institutions
 - Production and distribution of a case book and CD
 - Publish the learning modules in the form of a case book and CD-ROM
 - Distribute books and CDs to developing and least developed countries
 - Utilization of the case book and CD in lectures and policy consultations
 - The case book and CD may be used in WIPO's existing training courses and consultation programs for policy development
 - The case book and CD may be used in training sessions organized jointly by WIPO and the countries with best practices or through consultation visits by government officials of those countries
- **Expected results**
- Greater public awareness of the role of IP policy in economic growth
 - Greater economic growth in developing and least developed countries through active utilization of IP policies

ROMANIA

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	<p>With reference to Program 3, Copyright and Related Rights, Romania recognises the importance and support the implementation of the programs and activities targeted within this program, regarded as reliable solutions for encouraging innovation and creativity.</p> <p>Regarding Program 4, Romania supports it, assessing that IGC should continue focusing on basic concepts like definitions and goals pursued, as well as to exchange views on experience to date.</p> <p>In addition, related to the protection of traditional cultural expressions, Romania encourages IGC to pursue the path of finding ways such as guidelines or recommendations in order to make national systems more effective.</p>
II. Provision of Premier Global IP Services	
III. Facilitating the Use of IP for Development	<p>IP components can provide reliable solutions, bringing a major contribution to the development of mankind. Romania pledges for coordinated actions of Development Agenda actions as well as the proper use of resources with this purpose. Likewise, Romania acknowledges and sustains the activities enclosed in Program 10 and Program 11 of Strategic Goal III.</p>
IV. Coordination and Development of Global IP Infrastructure	
V. World Reference Source for IP Information and Analysis	<p>Developing a portal of world's most comprehensive collection of IP resources under WIPO umbrella is regarded as chief objective to which the Organisation should grant special attention.</p>
VI. International Cooperation on Building Respect for IP	<p>Improving both the international protection of IP rights through enhancing fight against piracy and world wide awareness-raising related activities are considered as major targets that WIPO has to concentrate in order to attain the objectives of Program 17.</p>

Strategic Goals	Comments
VII. Addressing IP in Relation to Global Policy Issues	Romania wishes to salute the inclusion of this new strategic goal, assessing that only concentrated actions of all UN system agencies and intergovernmental organisations are capable to find appropriate solutions for the major challenges facing humanity at present, and for better achievement of Millennium Development Goals.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	

RUSSIAN FEDERATION

Mr. Francis Gurry
Director General
World Intellectual
Property Organization
Fax: +41 227335428

Dear Mr. Gurry,

With reference to your letter of February 23, 2009 relating to the Questionnaire for the preparation of the Draft Program and Budget for the 2010-2011 Biennium I'd like to inform you of the following.

The *2008/2009* Program and Budget has been approved on the basis of the new WIPO management proposals changing drastically Organization's strategy.

We fully support your efforts to prepare *2010/2011* WIPO Program and Budget on the basis of the newly approved nine strategic goals.

Thus, it's only logical that to give any comments on your letter No. C.N. 2977 we should have concrete results from WIPO on the achievements under approved *2008/2009* WIPO Program and Budget. At present we do not have any preliminary results from WIPO on the implementation of the revised budget.

Nevertheless, we are still committed to support the new WIPO leadership and we reiterate our position that WIPO should ensure the transparency of its activity especially while rendering technical assistance to the Member-States to develop and strengthen their national TP systems. Moreover, the WIPO personnel should be staffed with IP professionals. And finally we state our view [or increasing the level of financing of the Program 10 and determining the detailed mechanism of interprogram financing.

Sincerely yours,

[signed] Boris Simonov
Director General
Federal Service for Intellectual Property, Patents and Trademarks
(Rospatent)

SENEGAL

Reply on behalf of the African Group

In addition to the comments submitted by the African Member States, the African Group presents the following complementary comments.

The following reply by the African Group should be read in connection with submissions made by the Group regarding the revised Program and Budget for 2008/09 biennium.

Strategic Goal I:

Balanced Evolution of the International Normative Framework for IP

General Comment:

1. Under this strategic objective, studies should be prepared, as requested by Member States on the impact of adherence or withdrawal from WIPO instruments and their various acts.

Program 1: Patents, Innovation Promotion and Technology Transfer:

2. The objective of this program should be re-drafted to make a specific reference to technology transfer. The allocation of resources under the program should accordingly reflect the addition of the emphasis on technology transfer.

3. The program should develop and manage an observatory to monitor and periodically report on the status of technology transfer to developing and least developed countries.

4. More resources need to be devoted to the program's work on flexibilities of the patent system, including compiling a database of instances of the use of flexibilities in the patent system in developed, developing and least-developed Member States.

Program 2: Trademarks, Industrial Designs and Geographical Indications:

5. More emphasis needs to be directed to enhancing Member States understanding of different options of GI protection, and the development of cost-benefit analyses of the varying options of protection proposed at different multilateral fora.

6. This program should prepare studies and provide technical assistance for developing countries in implementing GI protection systems.

Program 3: Copyright and Related Rights:

7. This program should prepare studies on exceptions and limitations in developing countries, particularly with regard to educational activities. This should comprise e-learning and its transnational aspects. The holding of workshops should also be envisaged within this program.

8. The program should also organize national seminars on the protection of audiovisual performances in developing countries. Studies on the international protection of broadcasting organizations should also be conducted, to ensure a better understanding of the potential stakes involved, and to ensure private sectors players from developing countries can also participate.

Program 4: TK, TCEs, and GRs:

9. The African Group would like to see sufficient and clearly indicated resources being made available for a renewed mandate of the IGC (expected at the GA in September 2009), including resources for conducting inter-sessional work, and/or, other forms of informal consultations needed or requested on an ad hoc basis.

10. An expanded emphasis on capacity building work is required within this program, to enhance the capacity in Member States to support IP-related protection in these areas.

11. An expanded effort on publications in different languages that would provide a library of resources on the issues under its purview and of direct relevance to developing and least-developed countries.

12. The number of posts for this program should be increased at the P and P levels to reflect the requirements of the African Group and of other developing country Member States, and the recruitment of consultants from developing countries. Similarly, there should be a strengthening of the indigenous fellowship program to include balanced representation.

13. Greater cooperation between WIPO, and the CBD and the WTO and other related fora on these issues, while respecting the specificities of each organization's mandate on these issues, while aiming to enhance cooperation and compliment each other's work.

**Strategic Goal II:
Provision of Premier Global IP Services**

Program 5: The PCT System:

14. The PCT International Cooperation Division should expand its capacity building activities to provide African and developing country patent offices with requisite experience in the PCT system to enable them to appreciate the relevance of the system to their needs.

Program 6: Madrid, Hague and Lisbon Systems:

15. In order to increase the geographical coverage of the international registration agreements, the IB is requested to undertake further capacity-building and awareness raising activities in all Member States. Particular emphasis should be given to supporting electronic filing and communication, and to ensure increase in the quality of service.

**Strategic Goal III:
Facilitating the Use of IP for Development**

Program. 8: Development Agenda Coordination:

16. Strengthening the human and financial resources of this program to enable it to function without any undue delays in carrying out its work.

17. This program must ensure that sufficient human and financial resources be made available for the implementation of all Development Agenda recommendations that will be approved by future sessions of the CDIP.

18. The Development Agenda links under each of the WIPO Programs should be expanded with a narrative providing how each given program will be guided by, and contribute to the particular DA recommendation(s) it relates to.

19. This program should organize the holding of regular informal workshops on the various aspects of the Development Agenda, whether in headquarters or in developing countries.

20. There must be an overall inclusion of the principles of the Development Agenda into all areas of the WIPO Program and Budget.

Program 9: Africa, Arab, Asia and the Pacific, GRULAC and LDCs:

21. Provision should be made for a separate LDCs Bureau to cater to the needs of LDCs.

22. Strengthening the human and financial resources of the Africa, Arab and the eventual LDCs Bureaus.

23. The work being carried out on SMEs must be clearly indicated) and separated from the resources allocated to anyone particular Bureau. SMEs should be separated from the Cooperation for Development Program and either be listed its own as a separate program or be reassigned appropriately.

Program 11: The WIPO Academy:

24. The objective of the WIPO Academy needs to be further developed and clarified.

25. As a primary point of contact between WIPO and African and other developing country Member States' academic and professional communities for purposes of academic and professional training. the Academy should focus on providing an interdisciplinary focus. It should also aim to provide a thorough program of training for trainers.

26. The Academy activities should aim to support the creation of independent and national. decision making capacities, in African and other developing countries.

27. In performing its function; the Academy should establish close links with Program 18 on IP and Global Challenges, and Program 16 on Economic Studies, Statistics and Analysis, and ensure that the latter programs provide it with sufficient development-oriented support.

28. Provision for funding for participants from developing countries which do not have the funds to enroll in such courses should be made.

**Strategic Goal IV:
Coordination and Development of Global IP Infrastructure**

Program 15: IP Office Modernization:

29. In its efforts to assist the modernization-and automation of IP offices and collective management organizations, this program must ensure the normative neutrality of this support. Particularly, in recommending best practices, there must be an assurance that such recommendation does not imply explicitly not implicitly a policy choice for the given office or organization.

**Strategic Goal V:
World Reference Source for IP Information and Analysis**

30. The focus of empirical information and analytical studies should be on developing countries and their needs.

31. In recruiting the Chief Economist that will lead and develop the work of Program 16: Economic Studies, Statistics and Analysis, and in addition to WIPO standard practice on recruitment, the prospective candidate should have particular experience of intellectual property and the economics of innovation in developing and least-developed countries. It is expected that this Program will conduct objective and critical analytical research.

32. This new program should also set aside resources for research to be conducted based on requests by 'WIPO regional groups on issues of particular relevance to their Members States.'

33. Further development of the CLEA database is required, particularly in making available legislation in WIPO's official languages.

**Strategic Goal VI:
International Cooperation on Building Respect for IP**

34. The objective of Program 17: Building Respect for IP should be amended to make reference to work on the abusive application of enforcement provisions relating to IP.

35. In performing its work relating to an international policy dialogue, this Program should engage in cooperation with the WTO, WHO and UNCTAD.

**Strategic Goal VII:
Addressing IP in Relation to Global Policy Issues**

36. In recruiting the Director of Program 18: IP and Global Challenges, and in addition to WIPO standard practice on recruitment, the prospective candidate should have particular experience of the development challenges and public policy issues in developing and least-developed countries. It is expected that this Program will conduct its work on evidence-based policy prescriptions.

37. The Program should prioritize its work on the issues of public health, technology transfer, biodiversity, environmental protection, food security, and energy, The aim in here should be

to address the challenges developing countries face on these issues and how these challenges can be addressed.

Strategic Goal VIII:

A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders

Program 19: Communications:

38. The objective of this Program should be amended to include reference to effective and transparent communication between the IB and Member States. In this regard, formal, transparent, and inclusive consultations should be carried out by the IB with Member States on substantive work pertaining to WIPO bodies.

39. The IB shall carry out its communication with Member States by formal communication through Permanent Missions in Geneva.

40. The IB shall consult with Member States on arrangements for events (including speakers and agendas) organized in their countries or at WIPO headquarters.

41. A work and time plan for addressing the concern raised by Member States with regard to the availability of different types of WIPO documents and publications in WIPO's official languages should be prepared and presented to Member States.

42. The IB shall regularly hold briefings on the impact of the financial and economic crisis on WIPO's income and activities..

Program 20: External Offices and Relations

43. WIPO should develop a code of practice with regard to its partnering activities with stakeholders. This should be approved by the WIPO General Assembly and govern all WIPO interaction' with stakeholders. It should include the use of the WIPO logo.

Strategic Goal IX:

An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs

44. Under the programs of this strategic goal, the IB should present a work and time plan for adjusting the staff balance among WIPO's Member States' nationals to reflect the balance between its various regions, and not be skewed towards the citizens of a particular group as it currently is.

45. The IE should consult with Member States on developing a Use of Reserves Policy that should be presented and approved by the WIPO General Assembly.

46. In presenting the program and budget proposal for the 2010/11 biennium the IB should provide a further breakdown of each budget line item; to provide as much detail as possible on proposed expenditure, and income.

General Comments:

47. WIPO should continue to provide funding for preparatory workshops and seminars to developing country Members before the convening of meetings of WIPO bodies. This includes the funding of participants from capital. Under no circumstance can budgetary constraints arising out of the global financial crisis be presented as a reason not to fund such events nor to fund participation, at a level below what had already been the practice in previous years.

48. Provisions should also be made for ad hoc requests depending on the needs of regional groups and Member States. This is a critical part of the provision of technical assistance to Member States to enable them to actively participate in all meetings of WIPO. Member States and/or regional groups must be consulted in the development of the agenda based on the needs required.

49. The impact of the global financial and economic crisis on the budget must not be allowed to diminish funding allocated to development activities.

50. There should be a declared and transparent policy on the official travel/meeting costs of Secretariat during missions.

SERBIA

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	<p>We support all WIPO programs of development (reform) of all the valid international conventions (PCT; Lisbon Agreement, Madrid Agreement, etc.) and the establishment and development of the new forms of protection of human inventiveness.</p> <p>We particularly encourage the harmonization of the substantive norms in the field of patent protection.</p> <p>In the field of copyright and related rights protection we are particularly interested in the WIPO technical and legal support in setting up CMOs at the national level, compatible with the international systems and backed up with the development training programs, particularly workshops, tackling the issue of the harmonization of the tariff systems.</p>
II. Provision of Premier Global IP Services	<p>We emphasize widening of IPO outreach activities, services particularly, and expansion of the automation of the procedures and services including electronic communication between the Bureau and the IPOs.</p> <p>Also, we support the development of the new IT platform, implying the improvement of IPAS and the preparation of the electronic filing facilities.</p>
III. Facilitating the Use of IP for Development	<p>We request more advanced and specialized assistance for the elaboration of the national IPR strategies as well as the technology transfer strategy and the effective university-industry partnership.</p> <p>We propose more advanced training programs, the “train the trainers“ approach especially, for the enforcement of copyright and trademark protection.</p> <p>Also, we require to increase number of participants from the countries in transition at the WIPO Academy on the professional development programs and promotion of wider use of distance learning in academic institutions.</p> <p>We welcome particularly WIPO Academy specialized IP courses for universities and R&D institutions and require to train trainers who should become the core resource persons of IP education in each country in transition.</p>
IV. Coordination and	We support the strengthening of use of the

Strategic Goals	Comments
Development of Global IP Infrastructure	<p>PATENTSCOPE Search facility by users in the offices, industry and universities, in particular.</p> <p>We require formation the national & regional nets of IP information units at universities and chambers of commerce and preparing training materials on the use of patent information.</p> <p>Regarding to provide national IPOs with business moderzation assistance, we underline the need for support to reduce backlog of IP applications and make more efficient procedure of IP applications.</p>
V. World Reference Source for IP Information and Analysis	We underline the need for high quality empirical information for policy makers and best practice studies.
VI. International Cooperation on Building Respect for IP	<p>We support improving expertise of the judiciary and law enforcement officials in handling enforcement matters and development of a website on trends and legislation enforcement in this filed.</p> <p>We propose the preparation of the databases of case law studies and preparation of legal analysis and studies in the area of IP enforcement for court officials and experts in IPOs.</p>
VII. Addressing IP in Relation to Global Policy Issues	We agree to encourage public investment for research in health and environmentally friendly technology and recognize WIPO role in global issues. We support developing landscapes of relevant technology for facing global issues.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	We emphasize the importance of intensified media strategy for straightness of respect of IP culture with greater production of WIPO multimedia products of all kinds.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	<p>We propose further refinement of recruiting policies to include more experts from the region according to the financial possibilities of the Organization.</p> <p>We strongly support WIPO reform placing more emphasize on economic issues to improve the efficiency of the Organization and better contacts with member states.</p>

Strategic Goals	Comments

General Comments

Countries in transition, including Serbia, in general, need wider knowledge of the IP matters in academic institutions.

In order to improve awareness about the IP system at university level and enjoy full benefits of their investments in R&D, we propose that the WIPO should to launch a special advanced program “IP for universities” aimed for the countries in transition, particularly for management, researches, academic staff and students in these countries. This program will lead to the greater use of the IP system and contribute to transfer of technology and innovation to industry from university and R&D institutions. In that sense the proposed program should include the following:

- support to establish IP policy by universities,
- support to establish of IP information units at the universities for the promotion of the development oriented IP culture and building of innovation infrastructure,
- improve access to technical information contained in patent literature and specialized data bases to support research and development and the creation of innovations,
- improve contacts between universities and IPOs or private sector professionals, agencies for IP enforcement with view of exchange experience, information and related IP material,
- assist universities and R&D institutions in identifying their IP assets with a aim to generate more benefits and income,
- prepare WIPO universities tool kits with the necessary publications and multi media products containing awareness raising and legislative information.

SLOVAK REPUBLIC

Strategic Goals	Comments of the Slovak Republic
I. Balanced Evolution of the International Normative Framework for IP	To keep pace with technological developments and transform it into WIPO normative framework.
II. Provision of Premier Global IP Services	<p>Growing pressures on the proper functioning of the international patent system and steadily growing use of PCT system calls for further development of the system.</p> <p>The Slovak Republic supports further works on development of PCT system as well as the harmonization of substantive patent law. The Slovak Republic would like to see more activities focused on the modernization and further development of the Lisbon system.</p>
III. Facilitating the Use of IP for Development	The Slovak Republic supports effective and balanced distribution of human and financial capital in meeting the needs of individual programs under this strategic goal.
IV. Coordination and Development of Global IP Infrastructure	We encourage activities concerning further development of technical standardization and work sharing between Offices.
V. World Reference Source for IP Information and Analysis	WIPO should offer up-to date analysis and information on recent technology developments and trends.
VI. International Cooperation on Building Respect for IP	We expect greater involvement of WIPO in discussions on IP-related issues on major international forums.
VII. Addressing IP in Relation to Global Policy Issues	See Strategic Goal VI
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	We expect a regular on-line information service about the recent and planned activities, documents, meetings, etc.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	We expect proper implementation of the recommendations of the Desk-to-Desk Review .

SLOVENIA

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	Yes; balance is critical to ensuring that the international IP normative framework continues to serve of its purpose of encouraging innovation and creativity, but at the same time, flexibilities by taking into account the specific needs of interesting countries should be considered.
II. Provision of Premier Global IP Services	Yes, improved services with added values are the most important goal addressed to the core income-generating business area of WIPO.
III. Facilitating the Use of IP for Development	Yes, countries should be able to benefit from the use of IP for economic, cultural and social development. These strategic goals should applies not only horizontally but vertically as well.
IV. Coordination and Development of Global IP Infrastructure	Yes, tools(IP classification system, IP databases, etc) should be in respond to technical standardization and work sharing between Offices around the world. Exchange of data and outputs between Offices enable us to meet the overwhelming global demand on the system.
V. World Reference Source for IP Information and Analysis	Yes, it is important to stress that WIPO has a unique potential to develop a portal to the world's meet comprehensive collection of IP information sources.
VI. International Cooperation on Building Respect for IP	Yes, WIPOs' activities in support enabling environment for building respect for IP by undertaking objective studies, capacity building, enforcement, provision of training, awareness rising and educational programs, enhance the international cooperation on respect for IP.
VII. Addressing IP in Relation to Global Policy Issues	Yes, proactive and substantive engagement with other UN and IO is needed.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	Yes, transparency and consequently, trusted communication between the various stakeholders is a precondition to the effective and efficient functioning of the Organization.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	Yes, good management support, transparency and efficiency are preconditions for delivering WIPOs' Programs.

SPAIN

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	<p>Programs 1 and 4</p> <ul style="list-style-type: none"> - Incorporate the Recommendations already approved by the WIPO Committee on Development into the work of the WIPO Working Committees. <p>Program 2</p> <ul style="list-style-type: none"> - Promote the dissemination of the Singapore Treaty in order to increase its geographical coverage and achieve more uniformity between procedures, therefore benefiting trademark system users.
II. Provision of Premier Global IP Services	<p>Program 6</p> <ul style="list-style-type: none"> - Continue the process for automation of procedures and general services of the Madrid, Hague and Lisbon Systems, with a particular focus on the Madrid System, in order to improve communication between Contracting Parties and WIPO and to assist rights holders to manage their rights. - Promote and develop the Lisbon System in order to extend its use to more Contracting Parties. <p>Program 5</p> <ul style="list-style-type: none"> - Introduce the reforms that the Assembly adopts with regard to possible concrete development proposals in the Director General's memorandum on the future of the PCT.
III. Facilitating the Use of IP for Development	<p>Program 9</p> <ul style="list-style-type: none"> - Continue to give assistance to developing countries and LDCs so that they might integrate IP into their economic plans as a tool for development. - Coordinate the regional actions of regional services with the strategies and projects of the Funds-in-Trust. <p>Program 11</p> <ul style="list-style-type: none"> - Establish an action plan for the WIPO Academy for the next biennium to bring its content up to date, include the Recommendations already adopted in the Development Agenda and gradually prioritize distance learning over classroom-based learning.

Strategic Goals	Comments
IV. Coordination and Development of Global IP Infrastructure	<p>Program 12</p> <ul style="list-style-type: none"> - Continue the reform of the revision procedure of the Nice Classification in order to make it more dynamic and better suited to changes in the market, incorporating electronic updating methods (similar to the IPC) and using Spanish as a way of making the Madrid System more attractive to Latin American countries. - Continue to improve the Locarno Classification in order to facilitate searches for registered designs. <p>Program 13</p> <ul style="list-style-type: none"> - Include other languages in the updating of the IPC, for example Spanish, given the potential of this language. <p>Program 14</p> <ul style="list-style-type: none"> - Make use of synergies between the PATENTSCOPE service and other projects, e.g. related regional projects such as LATIPAT.
V. World Reference Source for IP Information and Analysis	
VI. International Cooperation on Building Respect for IP	<p>Program 17</p> <ul style="list-style-type: none"> - Give assistance for the updating and strengthening of national legislation with regard to observance of IP rights. - Promote the training of judges and customs officials in the application of effective enforcement measures.
VII. Addressing IP in Relation to Global Policy Issues	<ul style="list-style-type: none"> - Promote stronger relationships with other international organizations (WTO, WHO, etc.) that discuss matters related to industrial property rights in relation to global challenges such as food security and climate change, for example.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	

Strategic Goals	Comments
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	Program 23 - Continue the contract review process for WIPO employees in order to clarify and simplify the Organization's structure, as well as adapting the classification of posts according to the Organization's needs. - Provide a one-off increase in resources for managerial-level posts in priority areas relating to Strategic Goals I, II, VI, and IX.

SWEDEN**General Comments**

Sweden supports the suggested nine strategic goals, the strategic framework and program structure as presented in ANNEX 2 of the questionnaire.

Sweden would like to underscore our commitment to multilateralism in general and to WIPO in particular. Therefore, we welcome measures made to strengthen WIPO in its role as the lead intergovernmental body for intellectual property. In this vein, the strategic realignment process started by the secretariat is an important step to make WIPO more effective in performing its core tasks, as well as in meeting challenges of the intellectual property system.

Sweden would also like to emphasize its support for the development of an international intellectual property system, which promotes the economic, social and cultural development of all. To achieve this Sweden attaches great importance to many of WIPOs activities such as: WIPO as a service provider in intellectual property; the work for harmonization of national legislations e.g. in patent law; WIPOs involvement in capacity building in developing and least developed countries and the implementation of the Development Agenda.

In order to perform its core tasks as well as reach the suggested strategic goals, WIPO needs a budget in balance. The current global financial situations could have an impact on WIPO:s level of income and, as a consequence, on its activities. In prioritizing measures to meet a lower level of income, it is important to find ways to reduce costs in all areas possible, still keeping WIPOs fee-based services effective and attractive for users.

SYRIAN ARAB REPUBLIC

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	Keep Balanced Evolution of the International Normative Framework for IP
II. Provision of Premier Global IP Services	With the proposal to increase the services provided, especially for developing countries
III. Facilitating the Use of IP for Development	Considering the facilitating the use of intellectual property a priority for developing countries
IV. Coordination and Development of Global IP Infrastructure	Considering the Coordination and Development of Global IP Infrastructure a priority for developing countries
V. World Reference Source for IP Information and Analysis	Further expanding and ensuring World Reference Source for IP Information and Analysis
VI. International Cooperation on Building Respect for IP	Increasing the international cooperation in respect of intellectual property and the exchange of information
VII. Addressing IP in Relation to Global Policy Issues	We propose lack of influence between the two subjects
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	Increasing the Responsive Communications Interface Between WIPO, its Member States and all Stakeholders
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	Increasing Efficient Administrative and Financial Support Structure

General Comments

Increasing the support for developing countries , especially for countries that are in the process of joining the World Trade Organization

UNITED KINGDOM

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	
II. Provision of Premier Global IP Services	We feel the replacement of the PCT Reform Working Group with the PCT Working Group has been successful, leading to a more flexible body that allows for productive discussion, and would like to see this Group continue.
III. Facilitating the Use of IP for Development	<p>The UK strongly supports the overall thrust of this strategic goal and the focus on assisting the least developed economies.</p> <p>However, the purpose of the WIPO Academy programme remains unclear. We need proper objectives and indicators of success (e.g. satisfaction rates of attendees do not indicate that skills have been upgraded). We recommend an evaluation of the WIPO Academy's performance to date, to assess its relevance and value for money.</p>
IV. Coordination and Development of Global IP Infrastructure	We support technical assistance programs sponsored by WIPO to assist Member State offices develop their IP knowledge and infrastructure. We feel this process could be improved by the development of guidelines to be instituted for the use of receiving and visiting offices to help increase the efficiency and usefulness of these visits for both parties.
V. World Reference Source for IP Information and Analysis	
VI. International Cooperation on Building Respect for IP	

Strategic Goals	Comments
VII. Addressing IP in Relation to Global Policy Issues	
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	<p>We feel that the delivery of many documents via hard copy/air mail is unnecessary, and that resources could be saved by solely utilizing email communication in order to notify Member States of forthcoming meetings, accessions and ratifications (by directing them to relevant WIPO website links with the relevant information).</p>
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	<p>The PWC desk-top study identified a number of internal reforms (particularly related to performance management and HR policy). It is not clear from the programmes listed under this strategic goal, how the key areas of weakness in the PWC report will be addressed.</p> <p>We judge that WIPO should build in contingency on how it would handle a large reduction in overall fee income, given the likely forecast of a significant drop in patent applications in 2009. If fee income does fall significantly, what programme areas would be reduced?</p> <p>The reporting of WIPO performance should be done by an independent body. The UK thinks that the Audit Committee should regularly assess WIPO's performance against achieving its strategic vision. We judge that WIPO's overarching strategic aim should be to (i) improve its credibility and reputation as a global institution (ii) deliver global solutions on IP.</p> <p>The constitution of the WIPO Audit Committee is already well established. However, membership of the Audit Committee should be determined by skills and experience, not geographic balance.</p>

General Comments

The UK welcomes the revised programme and budget document, which represents a good first step towards developing a culture of results-based management. We welcome the reduction in the number of programmes, but think that twenty-nine is still too large for WIPO to manage, as well as the number of D-level staff this would incorporate. We would support further rationalisation.

In terms of WIPO's budget, it is not clear how programme budgets were derived, nor whether the figures listed represent true value for money. The UK would like to see the audit committee tasked to verify how the budget for the programmes has been calculated (given that previous budgets have been significantly underspent or channeled into different areas of work).

The document sets out the nine strategic themes for WIPO, which we support. However in order to ensure resources are properly aligned to a strategy, we would argue for further steps towards results-based planning. WIPO should devise clear outcomes for the nine strategic goals, to ensure that the objectives of each programme contribute to long-term change.

Whilst WIPO has identified objectives for its programmes, we think these need further development to ensure they are (i) specific, (ii) measurable, (iii) attainable, (iv) realistic and (v) delivered within a clear timeframe.

We understand that the 2010/11 biennium is the first of a three biennium period for which a new medium-term corporate plan is being developed. Before agreeing to a budget for 2010/11, we would like to see an outline of the medium-term strategic plan, to ensure that proposals for 2010/11 are properly aligned.

Finally, we would welcome further information on how WIPO will re-prioritise its budget and programmes, given the projected fall in revenue from fee income in 2009.

UNITED STATES OF AMERICA

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	The United States strongly supports this strategic goal and the need to continually evolve the international intellectual property framework to keep pace with legal and technological developments. The U.S. urges the International Bureau to devote sufficient resources to the substantive divisions, in particular those dealing with Patents, Trademark and Copyright law, so that they may conduct the necessary studies and prepare excellent working documents. In our view, the harmonization of IP laws, in particular those relating to patent prior art issues, would benefit IP offices both large and small, as well as patent applicants and the public at large.
II. Provision of Premier Global IP Services	As the income-producing business areas of WIPO, it is critical that these services receive adequate resources to efficiently deliver improved services. The United States supports information technology investments so that these services are state-of-the-art and cost-effective for their users. We believe that these services, and the legal instruments under which they operate, should be continually improved.
III. Facilitating the Use of IP for Development	The United States strongly supports WIPO's activities aimed at facilitating the use of IP for development, in particular those which help Member States to establish robust intellectual property regimes that provide adequate and effective protection to creators and innovators. Because Small- and Medium-Sized Enterprises (SMEs) are responsible for the bulk of job creation and economic growth, the United States believes that WIPO's SME activities should be strengthened and expanded.
IV. Coordination and Development of Global IP Infrastructure	The United States applauds the International Bureau for bringing together WIPO's strategic IP infrastructure assets under this strategic goal for further development and improvement. IP infrastructure is critical to the good functioning of the IP system and can greatly facilitate use of the system by rights holders, IP offices and the public at large. In addition to patent and trademark infrastructure, the U.S. believes that copyright infrastructure, such as voluntary electronic registers, is also important to rights holders, IP offices and the public at large.

Strategic Goals	Comments
V. World Reference Source for IP Information and Analysis	The United States believes that WIPO is uniquely suited to develop and disseminate unbiased economic studies, statistics and analysis on IP as the UN specialized agency charged with promoting the protection of IP worldwide. In fact, the U.S. has provided extra-budgetary contributions through Funds-In-Trust arrangements to support this important work, and we welcome WIPO expanding its efforts under this strategic goal.
VI. International Cooperation on Building Respect for IP	The United States supports WIPO's efforts with regard to international cooperation on building respect for IP, and believes that respect for IP is critical to having IP serve as a tool for economic, social and cultural development. The U.S. supports the activities enumerated under this strategic goal. The U.S. hopes that WIPO Member States can, in addition to sharing experiences and raising awareness, also develop best practices, guidelines and/or joint recommendations that reflect the most effective IP enforcement practices.
VII. Addressing IP in Relation to Global Policy Issues	As the only UN specialized agency charged with promoting the protection of intellectual property worldwide, it is critical that WIPO be positioned at the center of intellectual property discussions that relate to global challenges. The United States supports WIPO's engagement with other UN agencies and intergovernmental organizations to contribute its expertise to discussions involving IP issues in those bodies. The U.S. hopes that WIPO re-establishes itself as the leader on IP issues generally, and on IP issues that relate to global policy issues.
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	The United States welcomes the addition of this new strategic goal and the customer service orientation that it will hopefully deliver to WIPO's Member States and other stakeholders.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	The United States strongly supports WIPO's efforts to establish an efficient administrative and financial support structure that is efficient and transparent. The U.S. supported the funding of capital improvements to this support structure from WIPO's reserves, and looks forward to the realization of these important improvements.

General Comments

The United States urges WIPO to closely monitor its income projections and actual income in order to avoid running a deficit.

In the follow-up to the Price Waterhouse Coopers desk-to-desk review, we hope that WIPO will undertake cost-saving measures where appropriate and plan to reduce the number of redundant staff.

As the construction project progresses, we urge WIPO to seek to contain or cut costs where possible and complete the project in a timely manner.

ZAMBIA

Strategic Goals	Comments
I. Balanced Evolution of the International Normative Framework for IP	WIPO should assist developing countries strengthen their IP laws. More work should be done in Traditional Knowledge, Traditional and Cultural expressions, and Genetic resources so that a consensus is found in the protection of these resources. As regards patents, there should be more assistance to the developing nations to support innovation infrastructure (i.e. R&D institutions). Patents should be developed in line with science and technology. R&D institutions should be assisted to come up with institutional patent policies. There should be more awareness on the Singapore Treaty so that member states are aware of the benefits of this treaty.
II. Provision of Premier Global IP Services	WIPO should provide more training especially in the PCT and Madrid Systems in the developing and Least Developed Countries. The budget for the WIPO Academy should be raised from CHF 8,859 in the 2010/11, as the Academy will be the key organ to facilitate the use of IP for development through training. There should be simplification of administrative procedures in the PCT system to assist them deal with international applications.
III. Facilitating the Use of IP for Development	WIPO should create a conducive environment in the member states so that IP is used for development.
IV. Coordination and Development of Global IP Infrastructure	More emphasis should be placed on IP office modernization which will in turn improve their operation. This will help them in the understanding of TMs and Patents classifications. There should be more short term courses in classification of patents to streamline the classification system.
V. World Reference Source for IP Information and Analysis	WIPO should assist member states develop or improve their libraries so as to provide up to date information to various IP stakeholders. This should be done through Technical Assistance.
VI. International Cooperation on Building Respect for IP	There should be more workshops and seminars in IP to reduce Piracy and Counterfeiting. This should focus more on the development and promotion of IP rather focusing on enforcement only. The budget seems to be on the lower side. In the 2010/11, the budget should be improved.

Strategic Goals	Comments
VII. Addressing IP in Relation to Global Policy Issues	There should be help to developing and LDCs come up with sound IP policies and strategies so that they are cross-cutting and include a variety of issues ranging from climate change, food security to the promotion of biodiversity and the attainment of the Millennium Development Goals (MDGs)
VIII. A Responsive Communications Interface Between WIPO, its Member States and all Stakeholders	More awareness on how IP operates. This should be done through provision of public awareness tools for information dissemination to cover all levels of stakeholders including industry, R&D institutions, the academia, SMEs and the civil society.
IX. An Efficient Administrative and Financial Support Structure to Enable WIPO to Deliver its Programs	Communication between WIPO and the member states should be enhanced. All member states should be actively involved in the development agenda.

General Comments
<p>In the 2010/11 budget, there should be emphasis on the development of IP Offices especially for the Developing and LDCs. There should also be more funding for automation of processes in these offices to make them more efficient in their operations. This will also entail more training especially in dealing with international registrations.</p>

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